
**Economic Development and Transport Policy
and Scrutiny Committee**

14th November 2016

Report of the Corporate Director of Economy and Place

Update Report on Major Projects in York

Summary

1. This report provides Members of the Economic Development and Transport Policy and Scrutiny Committee with an overview and update on the major projects currently being progressed in the city. This includes major transport initiatives.
2. Separate reports on major projects and individual transport schemes are presented to the Executive Members on a regular basis and to Executive where updates and approvals are required. The overall capital programme is monitored through the year with the latest report submitted to the April Executive Member Decision Session.
3. A summary report for each major project and transport initiative is provided in **Annex A**.

Strategic context

4. The major projects and transport initiatives are driven through the Council Plan, the Without Walls city strategy, the York economic strategy, the Local Plan and the Local Transport Plan (LTP).
5. The Without Walls city strategy and the Council Plan set the framework for the strategy for the City. The Council Plan specifically focuses on the council and its overarching strategic key objectives:
 - **a prosperous city for all** - where local businesses can thrive and residents have good quality jobs, housing and opportunities
 - **a focus on frontline services** - to ensure all residents, particularly the least advantaged, can access reliable services and community facilities
 - **a council that listens to residents** - to ensure it delivers the services they want and works in partnership with local communities

6. The Local Plan is a citywide plan which sets the overall planning vision and the spatial land use strategy for the city. It provides a portfolio of both housing and employments sites for at least a 15 year period and will set the Green Belt boundaries for York. In addition it incorporates both policies and approaches to set the context for development management decisions. Effectively, it sets out the opportunities and policies on what will or will not be permitted and where, including new homes and businesses.
7. York Economic Strategy sets out a clear and achievable economic vision for York and focuses on eight essential objectives to address key challenges in the city:
 - deliver the York Central Enterprise Zone
 - deliver a Local Plan that supports a high value economy
 - take practical steps to develop and retain talent in the city
 - drive university and research-led business growth in key sectors
 - lobby for investment in key transport networks
 - use local business rate freedoms to drive high value growth
 - make a fresh loud statement on cultural and visual identity
 - bring people and businesses together in creative low-cost ways
8. The Local Transport Plan (LTP3) sets out the transport strategy for the city and the measures to be progressed in the short-term (2011-2015), medium-term (2015-2021) and long-term (2021 -2031), under the following strategic themes:
 - Provide Quality Alternatives (to the car).
 - Provide Strategic Links
 - Implement and Support Behavioural Change.
 - Tackle Transport Emissions.
 - Improve Public Streets and Spaces
9. The overarching transport principle for the city is to encourage more people to travel sustainably. There is also a focus on making the most of the existing infrastructure to maximise the capacity of the road network for all road users.
10. The purpose of the Major Projects and Transport Initiatives is to deliver on the strategic vision and within the frameworks contained within these documents.

Project management

11. The City of York council has a complex and high value project portfolio and, as is appropriate with such a portfolio, how projects are managed is closely scrutinised by the Audit and Governance Committee and internal and external auditors. Due to the risks associated it is important that the projects are managed within a robust framework.
12. The “All about projects” framework has been adopted and is operated at City of York council. The framework designed around Treasury green book 5 case model (for developing business case) and is compatible with project management methodologies such as Prince2 and Agile.
13. The programme assurance group has been formed in order to provide assurance around project delivery. This group has sight of all project based activity in Directorates and includes input from support areas (e.g. finance, HR, ICT, Procurement, etc). The group is there to ensure that:
 - Projects are visible;
 - Risks, critical path are managed;
 - Progress is reported;
 - Resourcing is identified;
 - Interdependencies are identified;

Updates on Major Projects and Transport Initiatives

14. The update report for the major projects and transport initiatives, relevant to this committee is included in **Annex A**. The reporting format is one that has been agreed with the Audit and Governance Committee and has been accepted as the standard highlight reporting format for major projects. It is designed to provide a consistent view of each item highlighting progress and identifying key risks and dependencies. More information on each individual project can be provided on request.

Consultation

15. Not applicable as this item is for information only

Options

16. Not applicable as this item is for information only

Council Priorities

17. These transport initiatives accord with the Council's priorities relating to a Prosperous City for All by improving access and reducing journey times for residents, A Focus on Frontline Services such as the maintenance of traffic signal equipment and S Council That Listens to Residents through consultation on projects and initiatives.

Implications

18. There are no financial, human resources, crime and disorder, information technology, property or other implications directly associated with this information only report.

Risk management

19. Not applicable as this is an item for information only.

Recommendations

20. That the Committee note the present position in relation to major projects in the city.

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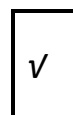
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Report
Approved



Date 31/10/2016

For further information please contact the author of the report
Wards affected – ALL

Annexes

Annex A – Major projects summary report